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Duty in an emergency is to be mobile coordinator. To go where he is needed. He heard a bang around 0630, it woke him up. He switched on his radio and got dressed immediately. He ran immediately to the bridge. Everything was calm on the bridge but busy. His job is to get the emergency plans and keys and get them to the on-scene commander quickly.

As he ran out of the bridge he heard a Code Alpha, main galley. He ran after to the crew stairway No. 3, got to the galley and saw the casualty, he was attended by the medical teams.

He scanned to see the damage, and ran down the main passageway. The passageway was dark, the sprinklers were on. He was ankle deep in water. On the way down he was calling for Magnus, "Magnus, Magnus, Location," It was clear that something was going on in the main galley. He called out Magnus on Channel 5.

He found Magnus at the midships, port side, which served as the mustering station. He gave Magnus the plans and the keys. People were evacuating each other. He went into the control room to get his flashlight because he had forgotten it.

They brought up the casualty, started to take his overalls off, he was delirious. The person was saying that there were 3 more inside. He started to tell Magnus this, but by this time the firefighters arrived.

The fire teams quickly established that there was no fire. He assessed the situation and remained on the radio in case Magnus needed him. He started to check around but saw the pier and started to act as a liaison with the USCG and FD.

When the shore side FD came on they said that they wanted a whole ship search. He then explained to the FD that they still had over 2,000 passengers were onboard. He then said, Oh, I didn't know that. They decided to do that after the passengers got off.

He then went back and they had found a casualty in 1157. For the rest of the time he was running from the aft gangway to the bridge, acting as a messenger. He must have climbed up 4 or 5 times.

They found another casualty and there was a call for a stretcher team. But the stretcher team did not arrive so he seconded four guys to serve as a stretcher team and respond to the casualty.

The keys that he brought down were master keys, there are 8 sets, one for each zone. Labeled 1 through 8. They are maintained in a locked case on the bridge. The on-scene commander or the captain can give him directions on where to go.

He didn't hear any communications over the radio, he heard the first code alpha while he was running, because he was out so quickly.

Three different MIA FD teams asked him the same question, was it an act of terrorism, he said that based on his military experience it wasn't, but that they should talk to the engineering officer. He then introduced them to the chief engineer or an engineering officer.

Magnus was very calm, everything was under control. He was very proud of the way everyone acted. There was little radio communication because there was no need, they could talk directly to each other.

He joined the Norway on January 5 of 2003 for 8 weeks. Normally they do a 10 week contract. This was his 1st time on the Norway. Did 8 weeks, went on vacation for 10, then returned on 11 May so he was on duty for 2 weeks into his 2nd contract with the Norway. He was on the Crown and on the Sea, plus 23 years of military service in the Royal Navy.

He had met the safety superintendent on his previous ship so the person knew him.

In the 23 years of service he had a boiler explode in 1972 and has a junior, dealt with an exploding ordinance. In the Falklands war they assisted the HMS Plymouth when it was bombed.

He would like to say that the response was almost military. But as much realism as you want to put in a drill, nothing compares to the real thing. This has affected him more than previous experiences because all the victims were civilian.

He does not see how things could be done any differently. IN drills he is with passengers, but he was needed on the scene here. All the reports indicate that people got off OK.

The injured person was being carried into the boiler room. They laid him down on the floor the chief

He knows that fire team people said that there was no fire. He does not know how this was determined. There was the possibility of fire that concerned him. If he had been first on the scene he would have made a determination of what he found. Once it was clear that there was no fire, everything was about minimizing loss of life. His responsibility is to train the crew in all the safety features of a non-technical nature, e.g., firefighting.

He produces each month the monthly drill plan. When somebody completes the safety program they get a certificate indicating that they have completed the program.

He does not deliver the basic firefighting or the first aid. These are taught by the firefighters and nurse, respectively. They have water, O2, and halon available, but he really doesn't get involved in this training. His responsibility is for safety training.

He has a crew manifest, and each person has a sign on date, and he looks at the primary positions, such as muster station leaders, lifeboat crews, and sees who has what certificates, e.g., lifeboat leader. He will take them to lower and practice driving boats. He finds that the best people to help with the passengers, e.g., muster station leaders, are entertainers and shop assistants since both communicate readily in English and are good with people. When it comes to

the fire teams and technical duties, he meets on Friday with the 1st engineer, responsible for duties in the engine room, and firefighter. His secretary gives him a list of crew returning to the vessel and what they did before, he might give them a different number if their old job is taken. Technically and fire teams are all done with the cooperation of the other departments. And the evacuation teams, room stewards, deal with them also.

Evacuation teams report to hotel director, and he reports to the commander, who ever the commander is at the time. They have not had a review yet of the effectiveness of the response because they all have ongoing duties. After they know more about the event, they will conduct a review of the event and the response to the event.

The entertainers and shop assistants are also generally on board for a while. Everything he does and oversees relies upon common sense.